

# SAMET trategy

#### Our Mission

We develop and construct innovative and transformational building solutions that inspire our communities, spark economic growth, and contribute to the long-term success of our customers and those they serve.

#### **Our Vision**

To deliver an unparalleled customer experience and to leave a lasting legacy in the community, not only in what we build, but through our service to others.

#### **Our Values**

- > SERVICE
- **QUALITY**
- > INNOVATION
- **> TRUST**
- **>** SAFETY



# CULTURE + COMMUNITY

Inspire a relevant, thriving and sustainable culture

- Promote our culture and strategy
- Connect our people to our mission, vision, and purpose
- Inspire what's possible in our work and our community
- Promote our strategic narrative, culture, and brand promise
- Engage associates through volunteerism and sustainability efforts to create raving fans in our communities
- Develop and adopt a customer CARE credo that enhances our culture of service



### PEOPLE + **OPPORTUNITY**

Engage great people with opportunities to grow and learn

- Build careers and grow a robust leadership pipeline
- Match talent to task through engagement and delegation
- Encourage diversity of thought and perspective
- Develop organizational depth: identify and mentor successors through stretch assignments and promotions
- Establish Samet University as the cornerstone for technical and professional knowledge
- Expand recruiting efforts to diversify the backgrounds and perspectives of our people



## **OPERATIONAL EXCELLENCE**

Own the responsibility and authority to create customer success

- Think like an entrepreneur
- Act quickly and solve problems
- Seek continuous improvement

- Implement the customer CARE credo to empower associates to deliver a best-in-class customer experience
- Consistently promote and execute the Five Fundamentals of The Samet Way
- Use client satisfaction data to drive customer engagement



### GROWTH + SCALE

Anticipate what's coming and create a competitive edge

- Leverage our competitive advantages
- Anticipate our customers' needs
- Operate as one company

- Grow our company and brand through geographic expansion, market sectors, and complementary services
- Expand and diversify our trade partner pool to broaden market capabilities and competitiveness
- Grow people, customers, and projects using a common data analytics platform



#### **SAFETY**

Care for and protect ourselves, our workers, and our stakeholders

- Own the responsibility for safety
- Encourage open and candid communication

- Cultivate a culture of care

- INNOVATION Challenge the status quo to create better outcomes for our customers

Value learning and growing over knowing

- Seek out new ideas
- Encourage smart risk-taking

- · Actively engage in health and safety activities that produce tangible results
- Safeguard families by identifying and resolving hazards
- Leverage technology to assess safety performance
- Leverage and refine current and new technologies to better serve our customers
- Foster, promote, share, and implement innovative ideas
- · Recognize and celebrate innovative ideas and solutions